



# Hello John. Overview

PHaRM is used to capture and maintain project review information while reflecting overall project health. The goal is to focus maximum attention on projects-at-risk and less on those performing well, resulting in more efficient use of management time and improved aggregate performance.

Projects and their attributes are characterized as red (at-risk), amber (transitional), or green (good). The dashboard displays details for projects connected to the user's focus region and/or business line.

[View All Projects](#)

## Attribute Mean Values

- Choose Viewing Option -

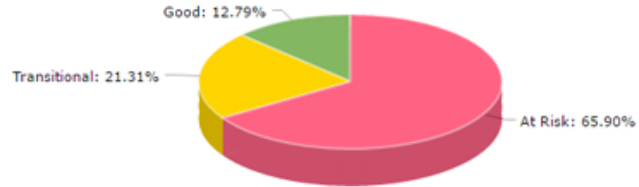
	Current	3 Mos.	6 Mos.	9 Mos.	12 Mos.	Range
Overall Health						
Variance						
Scope						
DSO (AR + WIP)						
Schedule						
Quality						
Risk Management						
Communication						
Client Satisfaction						

Table represents historical values over past 12 months

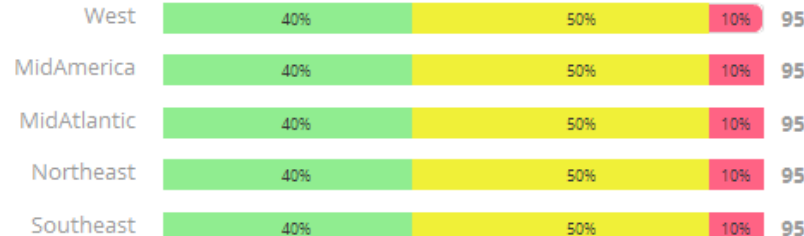
SCROLL DOWN

## Aggregate Project Health

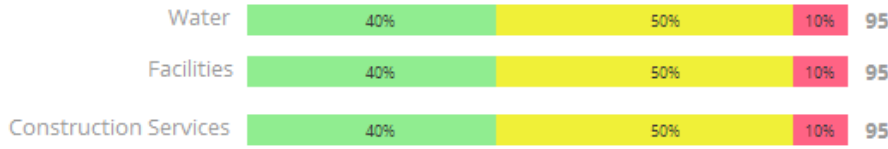
### ALL PROJECTS



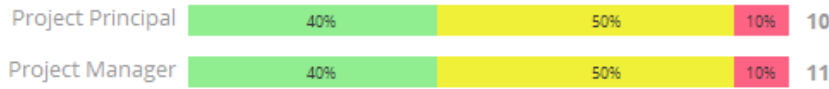
### REGIONS



### BUSINESS LINES



### MY PROJECTS





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## Attribute Mean Values

Construction Services

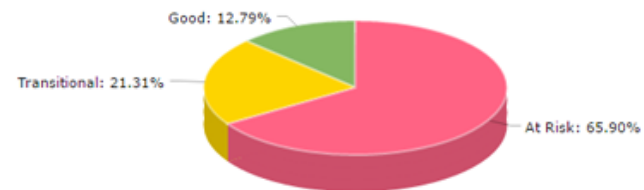
	Current	3 Mos.	6 Mos.	9 Mos.	12 Mos.	Range
Overall Health	12.0	16.0	14.0	11.0	21.0	0 --> 53
Variance	1.9	1.5	1.8	1.6	0.9	0 --> 6
Scope	0.5	0.8	0.8	0.6	0.5	0 --> 3
DSO (AR + WIP)	2.1	1.5	1.8	1.6	0.9	0 --> 3
Schedule	0.2	0.2	0.7	0.1	0.1	0 --> 3
Quality	0.8	0.8	0.8	0.6	0.5	0 --> 3
Risk Management	1.0	0.9	0.8	1.1	0.7	0 --> 3
Communication	2.4	2.0	1.9	1.6	1.1	0 --> 3
Client Satisfaction	1.7	1.5	1.8	1.6	0.9	0 --> 3

Table represents historical values over past 12 months

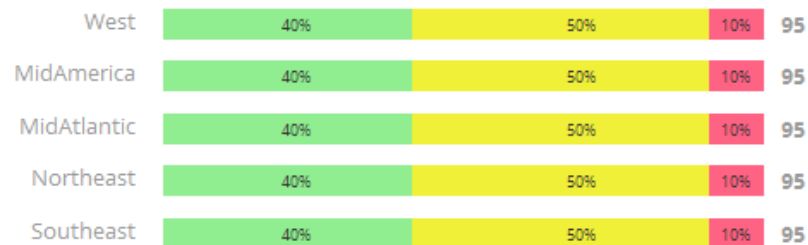
SCROLL DOWN

## Aggregate Project Health

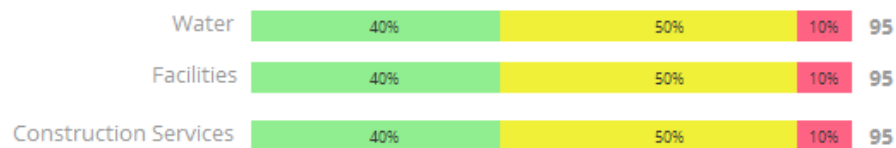
### ALL PROJECTS



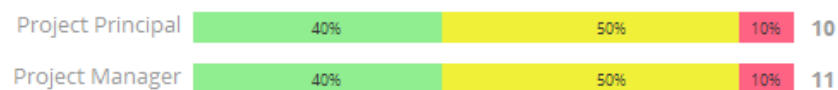
### REGIONS



### BUSINESS LINES



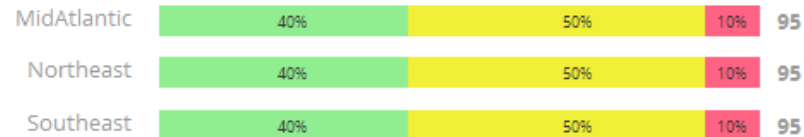
### MY PROJECTS



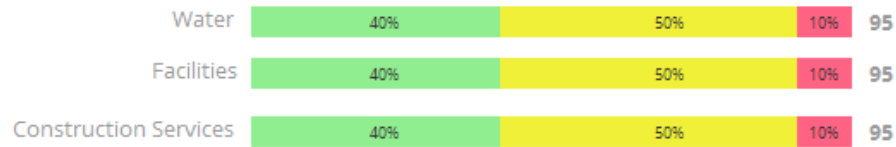


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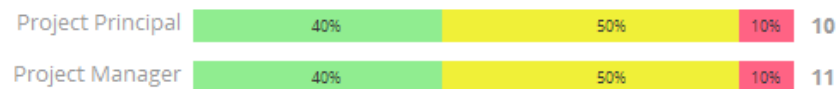
Table represents historical values over past 12 months



BUSINESS LINES



MY PROJECTS



Projects without a Review

Filter By:

Project No.	Project Name	Project Principal	Project Manager	Date Opened
000001	Sample Project 1	John Doe	John Doe	MM/DD/2016
000002	Sample Project 2	Jane Doe	Jane Doe	MM/DD/2016
000003	Sample Project 3	Jonas Doe	Jonas Doe	MM/DD/2016
000004	Sample Project 4	Julie Doe	Julie Doe	MM/DD/2016
000005	Sample Project 5	Jack Doe	Jack Doe	MM/DD/2016

[View All](#)

SCROLL UP

Projects with Overdue Reviews

Filter By:

Project No.	Project Name	Project Principal	Last Review	Overdue
000006	Sample Project 6	John Doe	MM/DD/2016	xx Days
000007	Sample Project 7	Jane Doe	MM/DD/2016	xx Days
000008	Sample Project 8	Jonas Doe	MM/DD/2016	xx Days
000009	Sample Project 9	Julie Doe	MM/DD/2016	xx Days
000010	Sample Project 10	Jack Doe	MM/DD/2016	xx Days

[View All](#)

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[View All Projects](#)

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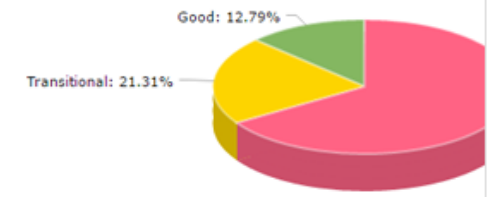
- Choose Viewing Option -

	Current	3 Mos.	6 Mos.	9 Mos.	12 Mos.	Range
Overall Health	--					
Variance						
Scope						
DSO (AR + WIP)						
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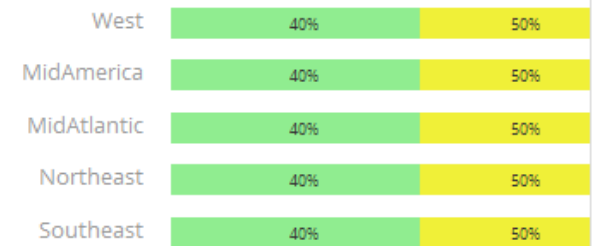
Table represents historical values over past 12 months

## Aggregate Project Health

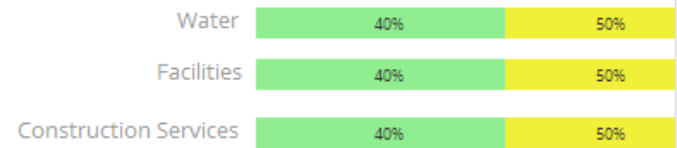
### ALL PROJECTS



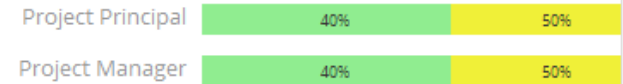
### REGIONS



### BUSINESS LINES



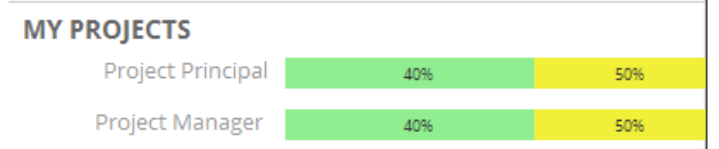
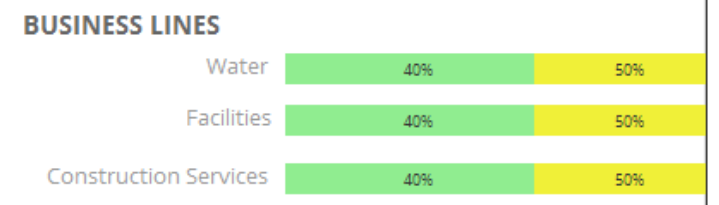
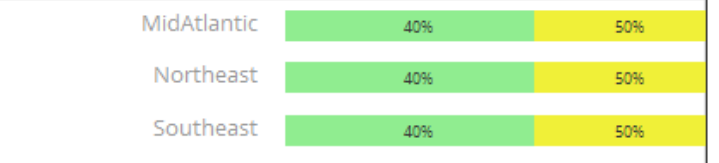
### MY PROJECTS



SCROLL DOWN

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### Projects without a Review

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Project No.	Project Name	Project Principal	Project Manager	Date Opened
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000002	Sample Project 2	Jane Doe	Jane Doe	MM/DD/2016
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000004	Sample Project 4	Julie Doe	Julie Doe	MM/DD/2016
000005	Sample Project 5	Jack Doe	Jack Doe	MM/DD/2016

[View All](#)

SCROLL UP ^

### Projects with Overdue Reviews

Filter By:

Project No.	Project Name	Project Principal	Last Review
000006	Sample Project 6	John Doe	MM/DD/2016
000007	Sample Project 7	Jane Doe	MM/DD/2016
000008	Sample Project 8	Jonas Doe	MM/DD/2016
000009	Sample Project 9	Julie Doe	MM/DD/2016
000010	Sample Project 10	Jack Doe	MM/DD/2016



## New Project Health Scorecard

To create a new scorecard, please enter the project number, or search project keywords below:

### Project Number



## New Project Health Scorecard

To create a new scorecard, please enter the project number, or search project keywords below:

### Project Number

- 000001
- 000002
- 000003
- 000004



# New Project Health Scorecard

To create a new scorecard, select a project name, or search project keywords below:

## Project Number

Project Name: Sample Project 1  
Project Number: 000111  
Project Manager: John Doe  
Last Review Date: 7/29/2016

**Reviewer Name:**

**Date:**

- 1. Variance**
- Positive or Neg. Labor Variance (NLV) < \$5,000 / 1% **0**
  - NLV > \$5,000 / 1% - High confidence of recovery **2**
  - NLV > \$5,000 / 1% - Low confidence of recovery **6**

- 2. Scope**
- Option 1 **0**
  - Option 2 **1**
  - Option 3 **2**

- 3. DSO (AR + WIP)**
- Option 1 **0**
  - Option 2 **1**
  - Option 3 **2**

**4. Schedule**

- 6. Risk Management**
- Option 1 **0**
  - Option 2 **1**
  - Option 3 **2**

- 7. Communication**
- Option 1 **0**
  - Option 2 **1**
  - Option 3 **2**

- 8. Client Satisfaction**
- Option 1 **0**
  - Option 2 **1**
  - Option 3 **2**

**9. Project Profile**

SCROLL DOWN





Reviewer Name:

Date:

**1. Variance**

- Positive or Neg. Labor Variance (NLV) < \$5,000 / 1% **0**
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**2. Scope**

- Option 1 **0**
- Option 2 **1**
- Option 3 **2**

**3. DSO (AR + WIP)**

- Option 1 **0**
- Option 2 **1**
- Option 3 **2**

**4. Schedule**

- Option 1 **0**
- Option 2 **1**
- Option 3 **2**

**5. Quality**

- Option 1 **0**
- Option 2 **1**
- Option 3 **2**

**6. Risk Management**

- Option 1 **0**
- Option 2 **1**
- Option 3 **2**

**7. Communication**

- Option 1 **0**
- Option 2 **1**
- Option 3 **2**

**8. Client Satisfaction**

- Option 1 **0**
- Option 2 **1**
- Option 3 **2**

**9. Project Profile**

- < 50% Complete 1.0  Low Risk **1.0**
- > 50% Complete 1.3  Medium Risk **1.0**
- High Risk **1.2**
- Extreme Risk **1.5**

**Remarks/Actions Needed**


SCROLL UP ^

- Reviewer Name: \_\_\_\_\_
- 1. Variance**
    - Positive or Neg. Labor
    - NLV > \$5,000 / 1% - H
    - NLV > \$5,000 / 1% - L
  - 2. Scope**
    - Option 1
    - Option 2
    - Option 3
  - 3. DSO (AR + WIP)**
    - Option 1
    - Option 2
    - Option 3
  - 4. Schedule**
    - Option 1
    - Option 2
    - Option 3
  - 5. Quality**
    - Option 1
    - Option 2
    - Option 3

✕

## SCORECARD SUCCESSFULLY SUBMITTED

**Current Project Rating:**



**AT RISK** **GOOD**

**Recommendation:**  
Relax frequency of project follow-up.

[Close](#)

SCROLL UP ^

[View Project Details](#)

### Scorecard Complete

**Project Number:** 060736  
**Project Name:** WVSTIP

**Next Review:** 00/00/2016

**Project Manager:** Nate Reck  
**Date of Review:** 00/00/2016



#### 1. Variance

Positive or Neg. Labor Variance (NLV) < \$5,000 / 1% **0**

#### 2. Scope

Out of scope work - High confidence of recovery **1**

#### 3. DSO (AR + WIP)

DSO ≤ Business Plan Goal **0**

#### 4. Schedule

Schedule is ahead or on track **0**

#### 5. Quality

No quality issues encountered **0**

#### 6. Risk Management

Project risks not sufficiently identified **3**

#### 7. Communication

Direct client communication weekly **0**

#### 8. Client Satisfaction

Direct client communication weekly **0**

#### 9. Project Profile

< 50% Complete 1.0 **x 1.0**

#### Remarks/Actions Needed

Sample Comments...

### View Projects

Search

Project Info View

Project Score View

Project Number	Project Name	Project Principal	Project Manager	Project Health	Last Review	Next Review	Action
001	Value 1	Value 1	Value 1	Value	00/00/2016	00/00/2016	
002	Value 2	Value 2	Value 2	Value	00/00/2016	00/00/2016	
003	Value 3	Value 3	Value 3	Value	00/00/2016	00/00/2016	
004	Value 4	Value 4	Value 4	Value	00/00/2016	00/00/2016	
005	Value 5	Value 5	Value 5	Value	00/00/2016	00/00/2016	
006	Value 6	Value 6	Value 6	Value	00/00/2016	00/00/2016	
007	Value 7	Value 7	Value 7	Value	00/00/2016	00/00/2016	
008	Value 8	Value 8	Value 8	Value	00/00/2016	00/00/2016	
009	Value 9	Value 9	Value 9	Value	00/00/2016	00/00/2016	
010	Value 10	Value 10	Value 10	Value	00/00/2016	00/00/2016	
011	Value 11	Value 11	Value 11	Value	00/00/2016	00/00/2016	
012	Value 12	Value 12	Value 12	Value	00/00/2016	00/00/2016	
013	Value 13	Value 13	Value 13	Value	00/00/2016	00/00/2016	

### View Projects

Search

Project Info View

Project Score View

Project Number	Variance	Scope	DSO	Schedule	Quality	Risk Mngmt.	Comm.	Client Satis.	Completion	Risk	Action
001	Value 1	Value 1	Value 1	Value 1	Value 1	Value 1	Value 1	Value 1	Value 1	Value 1	
002	Value 2	Value 2	Value 2	Value 2	Value 2	Value 2	Value 2	Value 2	Value 2	Value 2	
003	Value 3	Value 3	Value 3	Value 3	Value 3	Value 3	Value 3	Value 3	Value 3	Value 3	
004	Value 4	Value 4	Value 4	Value 4	Value 4	Value 4	Value 4	Value 4	Value 4	Value 4	
005	Value 5	Value 5	Value 5	Value 5	Value 5	Value 5	Value 5	Value 5	Value 5	Value 5	
006	Value 6	Value 6	Value 6	Value 6	Value 6	Value 6	Value 6	Value 6	Value 6	Value 6	
007	Value 7	Value 7	Value 7	Value 7	Value 7	Value 7	Value 7	Value 7	Value 7	Value 7	
008	Value 8	Value 8	Value 8	Value 8	Value 8	Value 8	Value 8	Value 8	Value 8	Value 8	
009	Value 9	Value 9	Value 9	Value 9	Value 9	Value 9	Value 9	Value 9	Value 9	Value 9	
010	Value 10	Value 10	Value 10	Value 10	Value 10	Value 10	Value 10	Value 10	Value 10	Value 10	
011	Value 11	Value 11	Value 11	Value 11	Value 11	Value 11	Value 11	Value 11	Value 11	Value 11	
012	Value 12	Value 12	Value 12	Value 12	Value 12	Value 12	Value 12	Value 12	Value 12	Value 12	
013	Value 13	Value 13	Value 13	Value 13	Value 13	Value 13	Value 13	Value 13	Value 13	Value 13	

[Return to Project](#)

### Project Details

**Project Number:** 060736  
**Project Name:** WVSTIP  
**Org. Number:** Value  
**Status:** Active  
**Budget:** \$212,000

**Project Manager:** Nate Reck  
**Project Principal:** Tom Saltzer  
**Project Administrator:** Sonja Schultheis  
**Business Line:** Value  
**Region:** Value



### Health Scorecards

ID	Date of Review	Reviewed By	Score	Comments	Action
00	00/00/2016	John Doe	Value	Sample Comment	
00	00/00/2016	John Doe	Value	Sample Comment	
00	00/00/2016	John Doe	Value	Sample Comment	
00	00/00/2016	John Doe	Value	Sample Comment	

[+ New Scorecard](#)

### Questionnaires

ID	Date of Review	Completed By	Comments	Action
00	00/00/2016	John Doe	Sample Comment	
00	00/00/2016	John Doe	Sample Comment	



## New Project Review

The Project Review Form works in concert with the Project Health Scorecard. It entails a series of questions intended to guide Principals and Managers toward priority topics of discussion during regular project reviews.

**Enter a project number below, or search project keywords to begin:**

### Project Number



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- 000001
- 000002
- 000003
- 000004





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Enter a project number below, or search project keywords to begin:

### Project Number

Project Name: Sample Project 1  
Project Number: 000111  
Project Manager: John Doe  
Project Principal: Jane Doe  
Project Reviewer: Jonah Doe  
Client: Sample Client 1

**1. Is the information in BST correct and up-to-date?**

**2. Has the PEP been prepared, approved, distributed, and reviewed with the project team?**

**3. Has the PEP been updated and re-distributed, as necessary?**

**4. When was the project last invoiced?**

**10. Are risks being mitigated as per the PEP?**

**11. Are QMS requirements being met, including maintenance of verification and other quality records?**

**12. When did you, the project principal, last talk to the customer or verify that the customer was satisfied?**

**12. When did you, the project principal, last talk to the customer or verify that the customer was satisfied?**

SCROLL DOWN



**1. Is the information in BST correct and up-to-date?**

**2. Has the PEP been prepared, approved, distributed, and reviewed with the project team?**

**3. Has the PEP been updated and re-distributed, as necessary?**

**4. When was the project last invoiced?**

**5. Are receivables up-to-date? If not, when will they be collected?**

**6. What is the budget status of the project?**

**7. Is there need for a project scope, schedule, and/or budget supplement?**

**8. If so, what is the status of the supplement?**

**9. Will the project deliverable milestones be met?**

**10. Are risks being mitigated as per the PEP?**

**11. Are QMS requirements being met, including maintenance of verification and other quality records?**

**12. When did you, the project principal, last talk to the customer or verify that the customer was satisfied?**

**12. When did you, the project principal, last talk to the customer or verify that the customer was satisfied?**

**13. Has a CSE been sent? Received? Acted upon?**

**14. Does the customer have more work coming?**

**15. Are we in a good position to win the upcoming assignment(s)?**

**16. Have we asked the customer for a referral and/or a testimonial letter?**

SCROLL UP ^



- Profile icon
- Home icon
- Menu icon
- Plus icon
- Plus icon
- Question mark icon

## About

### Project Health and Review Module Version: 000.001

Lorem ipsum dolor sit amet, consectetur adipiscing elit, sed do eiusmod tempor incididunt ut labore et dolore magna aliqua. Ut enim ad minim veniam, quis nostrud exercitation ullamco laboris nisi ut aliquip ex ea commodo consequat. Duis aute irure dolor in reprehenderit in voluptate velit esse cillum dolore eu fugiat nulla pariatur.

## Contact

John Doe  
Title  
Number  
Email

Jane Doe  
Title  
Number  
Email

Jonah Doe  
Title  
Number  
Email